

Building Better Bundled Payment Models in an Era of Value-Based Care

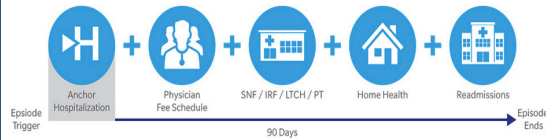
MPH Practicum: Vanderbilt University Medical Center Episodes of Care Office
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Background & Significance

- Our healthcare system in the US is flawed and fragmented primarily, due to **misaligned, convoluted incentives in current healthcare payment models**.
- In a transforming national health economy away from fee-for-service toward value-based care payment models, the **Vanderbilt University Medical Center Episode of Care (EOC) office** redesigns care delivery through innovative, direct to employer prospective payment models that improve quality of care delivery and provide predictable costs.

What is a Bundled Payment?

- Single payment** for all services for a defined episode



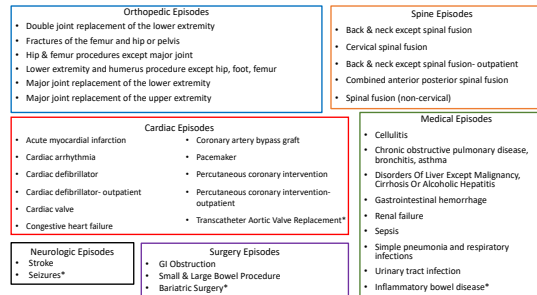
- Can be **retrospective** or **prospective**
- Center for Medicare & Medicaid Services (CMS) mandated (**top-down**) or private payer and health system initiated (**bottom-up**)

Structure & Design

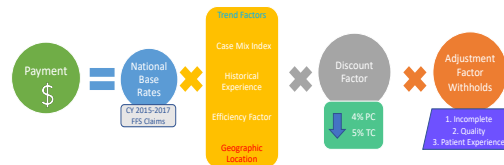
- The VUMC EOC team partners with clinical teams embedded in care delivery to **build ideal care pathways**, in the management of different types of bundled payments.
- EOC works with clinical teams to coordinate top down bundled payment reimbursement models such as the **Bundled Payments for Care Improvement-Advanced (BPCI-A)** and mandatory proposed CMS models, such as the **Radiation Oncology (RO) Model**
- EOC is developing bundled payments, programs such as the **My Maternity Health pregnancy bundle** at VUMC.

Examples of Bundled Payment Models

CMS Bundled Payments for Care Improvement-Advanced (BPCI-A) Voluntary Models



Proposed CMS Radiation Oncology (RO) Model Payment



What's included?

- Concierge service with a dedicated Patient Navigator
- Free educational classes, including childbirth and lactation programs
- Patient's choice of VUMC midwives and physicians
- Newly redesigned and remodeled Labor & Delivery and Triage facilities
- Continuity of primary provider throughout prenatal care
- On-demand room service for mom and partner during hospital stay
- Access to a private patient portal for direct coordination with the care team
- Enhanced postpartum care
- Convenient telehealth visits for qualified patients
- No out of pocket costs



Outcomes

- Partnering with commercial payers, such as employers facing rising healthcare costs, the EOC team aims to establish **value-based care contracts**.
- With a commitment to **appropriateness of care delivery** and **transparency in pricing**, the bundles program adds significant value for both the employer as the payer and the patients as participants in enhanced care pathways.
- Garnering wide institutional support**, the EOC office partners with clinical and administrative divisions across the medical center to implement and develop patient-centric, value-based care pathways.

Interpretation

- The innovative care models championed by the EOC office are the **future of value-based care delivery**.
- Upsetting the current payment system** presents complexity that the multidisciplinary EOC team must constantly creatively address.
- The task is monumental, but the promise of **transforming our fragmented healthcare system** motivates all stakeholders in the push toward redesign of clinical care and accompanying payment models.

